

Resources and Responsibilities

THOUSANDS OF NAMES ARE listed in this Honor Roll issue of *CMC*. Collectively, these names represent the strength and commitments that have shaped this college since its founding. Each name also ensures that Claremont McKenna College will remain financially strong through better and harder financial times.

As a splendid institution of higher education, we have several responsibilities.

Our first responsibility is to each student, individually. As a College, we instruct—transfer knowledge—but more importantly, we expand minds and provide intellectual tools. Regardless of the course of study a student chooses, it is the College's duty to ensure that each graduate has the skills in analysis and expression that will make her or him productive in society and prepared to learn for a lifetime.

Our second responsibility is to make a *CMC* education affordable to any student who has the leadership skills and intellectual capacity to study successfully at this College and is a good match for our mission of educating future leaders. Every single student receives a very large scholarship because the income from endowment and current gifts cover 40 percent of the operating budget. In addition, 50 percent of our students receive need-based financial aid; otherwise, they would not be able to afford to attend *CMC*.

Our third responsibility is to each faculty member. It goes without

saying that we must provide the resources to enable a professor to teach well: libraries, computers, software, laboratories, and space. When we see shortcomings in those resources, we do everything we can, over time, to remedy those shortcomings. Beyond that, Claremont McKenna College urges faculty to continue and extend the research that excited them about their field in the first place—or to move in a new direction their research suggests. *CMC* faculty are—and must be—enormously productive, and their work truly extends human knowledge.

Our fourth responsibility is to our alumni. We must continue to steward the brand of the College and to maintain and grow a reputation that ensures the value of a *CMC* degree for generations to come. Moreover, we must provide a rewarding community for our alumni, both with their former classmates and across the generations.

These are among the responsibilities of Claremont McKenna College. Through the education of our students, the teaching and learning of our faculty, and the lives led by our alumni, we serve humankind to improve the world.

In times like these, securing resources is a challenge. We know that during the next few years, Claremont McKenna's income from endowment will be reduced—as is the case for all other universities and colleges. The demand for what we provide, for both students and



faculty, will not decrease. The resources provided by men and women whose names appear on the lists in this Honor Roll, and their peers who have given in other years, enable Claremont McKenna College to excel in serving students, serving faculty, serving society. I am personally grateful to every donor to the College, and I request your continuing support to enable Claremont McKenna College to do what it does so well.

Pamela B. Gann