

# Honoring Our Leadership Mission

THE CAMPAIGN FOR  
**CMC**  
Responsible  
Leadership

The Campaign for CMC: Responsible Leadership honors our leadership mission by endowing CMC's distinctive model for undergraduate education for future generations, including: small class size, deep relationships with faculty, undergraduate research opportunities through our centers and institutes, our residence program focused on personal growth and well-being, and our signature programs, like the Open Academy, at the heart of the CMC experience.

- ◆ **REINFORCE** our applied approach to the liberal arts and deepen and broaden our intellectual rigor through support of faculty recruitment and retention, the development of powerful curricula, and multidisciplinary education through co-teaching across differences in both perspective and expertise.
- ◆ **STRENGTHEN** our 11 institutes and centers, expand support for faculty-student research, and allocate greater resources to develop advanced literary and quantitative capabilities.
- ◆ **DEEPEN** the value that we place on diversity through the Open Academy, which derives from our mission; to instill a respect for differences that will prepare our students to lead in increasingly diverse and globally oriented social, political, and economic environments by building on signature programs, including: the Athenaeum, the CARE Center, and the Presidential Initiative on Anti-Racism and the Black Experience in America.

**93%**

Undergraduates who live on campus

**75%**

Students who worked on research with faculty

**11**

Research Institutes and Centers

**80%**

of CMC classes have fewer than 20 students

**18**

Average class size



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# GIVING OPPORTUNITIES



Throughout its history, the College's unwavering commitment to its founding vision and focused mission has provided the foundation for its success. As a result, CMC has emerged as one of the nation's leading liberal arts colleges, widely recognized for its distinctive approach to undergraduate education.

## INTELLECTUAL RIGOR

Reinforcing its hands-on approach to the liberal arts, CMC will deepen and broaden the intellectual rigor of our academic departments and programs. The Campaign will provide resources to ensure each academic department and program will maintain its leadership position in its respective field, with priority to recruitment and retention of world-class teacher-scholars, the development of powerful, focused curricula, and multidisciplinary education through co-teaching across differences in both perspective and expertise.

## THE OPEN ACADEMY

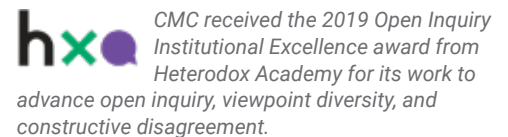
Respect and civility are at the core of our institutional values. The Open Academy mission is rooted in the interconnected and dynamic values we call the CMC Commitments:

**Freedom of Expression:** We provide students with the historical, social, and academic frameworks for understanding the principles of free expression and open inquiry, thus building the foundations necessary for later mastery.

**Viewpoint Diversity:** We provide students with persistent opportunities to expand their capabilities in the challenging work of engaging diverse viewpoints and people, encouraging free expression and open inquiry as they do so.

**Constructive Dialogue:** These habits of heart and mind are difficult to learn, and even more difficult to master. Doing so requires authentic opportunities to practice and apply constructive dialogue and creative problem solving in tackling real world concerns.

CMC will reaffirm its commitment by building on signature programs including: the Athenaeum, the CARE Center, the Open Academy, and the Presidential Initiative on Anti-Racism and the Black Experience in America. The value that we place on diversity derives directly from our mission; we must instill a respect for differences that will prepare our students to lead in increasingly diverse and globally oriented social, political, and economic environments.



For more information on how to invest in your personal interests at CMC, please contact [campaign@cmc.edu](mailto:campaign@cmc.edu).

# Preparing Leaders Through Integrated Sciences



The Campaign for CMC: Responsible Leadership will empower the College to prepare leaders through integrated sciences and computation by raising the critical technical and scientific fluency of all students and ensuring their ability to lead within a modern global economy.

◆ **PREPARE** all students to be nimble problem-solvers who confidently engage with the rapid advances in the sciences and their complex interactions with all facets of society.

◆ **INVEST** in a new integrated sciences program, organized around grand socio-scientific challenges facing the world:

- Health (Genomics, Systems Biology, and Health)
- Brain (Brain, Learning, and Decision), and
- Planet (Climate, Energy, and the Environment)

The new Kravis Department of Integrated Sciences is rooted in CMC's foundational liberal arts and leadership mission, and unique in its approach to organizing science education, leveraging computation as a powerful vehicle for discovery and systemic solutions, and integrating CMC's core strengths in the social sciences and humanities.

◆ **ENVISION AND BUILD** an iconic new facility, allowing CMC to fully realize the campus master plan, and facilitating collaboration through adaptable spaces for student-centric and hands-on learning.

## 26%

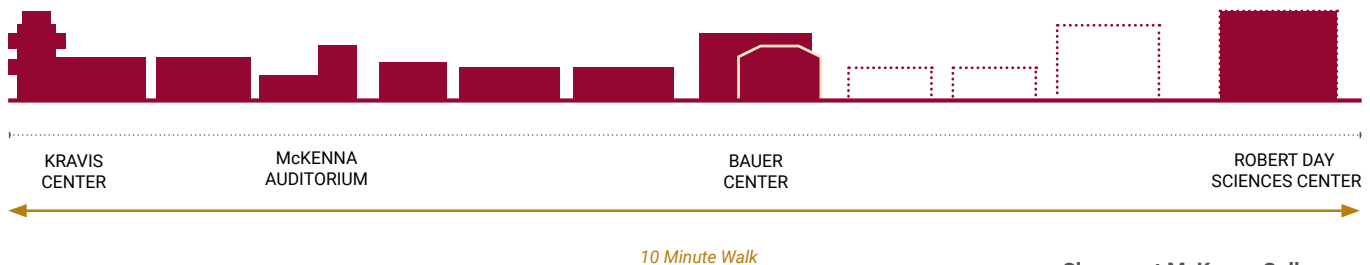
2020 graduates who majored in a Science or Interdisciplinary Science

## 11,000

Visits to the Murty Sunak Quantitative and Computing Lab

## 28%

Recent graduates who start their careers in technology



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## KRAVIS DEPARTMENT OF INTEGRATED SCIENCES

The department, rooted in CMC's foundational liberal arts and leadership mission, is unique in its approach to organizing science education around grand socio-scientific challenges, leveraging computation as a powerful vehicle for discovery and systemic solutions, and integrating CMC's core strengths in the social sciences and humanities.

This next-generation program honors philanthropist, trustee, and alumnus Henry Kravis '67 and his wife, Marie-Josée, who have made a transformative commitment of up to \$215 million in support of CMC's vision for integrated sciences. The gift will support the appointment of 25 world-class liberal arts faculty, including 12 Kravis Chairs in Integrated Sciences.

The program will respond to a growing need for computationally-rich science curricula, hands-on learning opportunities, and "science in the public sphere," especially for non-science majors, said Ran Libeskind-Hadas, the Founding Chair for Integrated Sciences. This will include building a "common on-ramp to the sciences" through general education courses and creating meaningful conversations around the impact of science on society—for instance, in cross-disciplinary areas like neuroeconomics, climate policy, bioethics, science journalism, and the ethics of algorithms.

"As science and technology continue to transform all aspects of society, the new program will deepen fluency in evolving sciences and technologies so that students understand their influences and impacts," Libeskind-Hadas said. "Our approach is a real game changer for CMC. It is designed to allow students to engage with the world in new ways, whether it's through government and economics, philosophy, literature, and other humanities and social sciences."

## ROBERT DAY SCIENCES CENTER

Great programs require equally impactful facilities. The current concept of the center by world-renowned architects of BIG-Bjarke Ingels Group, matches the ambition of the program. Designed to foster transparent and dynamic interaction between faculty, staff, and experts, as well as across disciplines and applied research and learning opportunities, the Center, set to open in Fall 2024, provides a new campus gateway and allows a series of developments and improvements to prepare CMC for our next chapter.

"This is a dream come true: a stunning home for integrating world-class experimental and computational sciences with CMC's outstanding strengths in the social sciences and the humanities," said CMC President Hiram E. Chodosh. "Here we will prepare responsible leaders at the critical intersections—known and unknown—of science, economics, and other important fields to take on the big challenges and opportunities of our time."

# 134

Students in the Data Science major or sequence, the largest at CMC

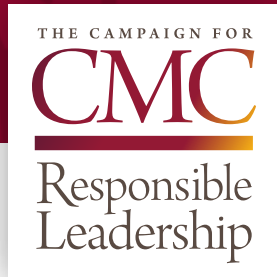
# 3x

Enrollment in computer science courses has tripled in recent years

*The new Kravis Department of Integrated Sciences is designed to prepare our students for what we all need from them—responsible leaders who are able to address the most complex problems at the intersections of science, computation, business, policy, ethics, and society, and who are committed and prepared to collaborate on the most innovative solutions.*



# Expanding Student Opportunities



CMC's success is rooted in our ability to recruit, admit, support, and educate the top emerging scholar-leaders on the basis of each student's individual merit, potential, and contribution to CMC's mission. Our need-blind, meet-all-need admission policy facilitates prospective students' decision-making by not only disregarding the applicants' financial circumstances, but also pledging to offer comprehensive financial aid packages to their families. Investments in co-curricular resources ensure students may begin developing as leaders as soon as they arrive on campus.

The Campaign for CMC: Responsible Leadership will empower us to expand student opportunities for future generations.

- ◆ **RECRUIT** the top emerging scholar-leaders on the basis of each student's individual merit and potential to benefit from and contribute to our mission, regardless of financial need.
- ◆ **REMOVE** financial barriers (beyond the cost of attendance) to ensure all students have access to the full CMC experience.
- ◆ **SUPPORT** post-graduate outcomes in continuing to ensure all CMC students have every opportunity to thrive and succeed in their professional endeavors.

## 96%

Graduates with defined plans  
(within 6 months of graduation)

## 515

Students supported through  
CMC's Sponsored Internships &  
Experiences program in  
summer 2022

## 94%

Students who participated in  
an internship

## 75%

Students who worked on  
research with faculty



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Through CMC's need-blind, meet-all-need financial aid packages, the message to deserving students is clear: If you want to lead, and you are admitted to CMC, then financial resources should not be an impediment.

Beyond the financial implication of tuition, however, *full* access to the CMC student experience — from a suit for the Athenaeum to health insurance grants, funds for a summer internship, or support to study abroad — requires significant resources.



## FINANCIAL AID

- CMC recruits emerging leaders who are committed to meeting the challenges of our complex world, regardless of their financial background, on a need-blind basis. Through a blend of need-based and merit awards, we provide students and their families financial support for the cost of attendance and participation in special programs. CMC has extended the number of middle-income families who qualify for merit- and need-based aid through more generous allowances for home equity and expanded funds to support hands-on experiences, such as research and summer internships. In the Class of 2022, 75% of the families with incomes between \$150,000 and \$250,000 qualified for need-based assistance.



## KRAVIS OPPORTUNITY FUND

- Established in 2018 through a gift from Henry R. and Marie-Josée Kravis, the Kravis Opportunity Fund expands the number of families who qualify for financial aid and then goes beyond traditional aid with start-up stipends, health insurance grants, family travel support, and guaranteed internship funding in the summer after the first year.



## SOLL CENTER FOR STUDENT OPPORTUNITY

- The Center is home to three important resources: Career Services, the Scholar Communities, and the Sponsored Internships & Experiences (SIE) program. It partners with academic, co-curricular, and extracurricular resources across the CMC community—both on campus and beyond—to bring students real-world experiences.



## ANNUAL FUND

- Gifts made to the Annual Fund benefit all CMC students. These gifts support priorities large and small, including faculty-student research, student scholarships, research centers and institutes, athletics programs, and other essential CMC student experiences outside of the classroom, such as the Athenaeum and sponsored internships.

For over seven decades, Claremont McKenna College has held a special place in academia, distinguished by our commitment to prepare students for the future world of affairs and to pursue thoughtful and productive lives and responsible leadership in business, government, and the professions.



Framed by our 75th anniversary, with an eye toward our centennial, we pursue an historic campaign that will provide for a bright future rooted in our founding mission, producing future leaders whose performance and pragmatism are authentically CMC.

The Campaign for CMC: Responsible Leadership will ensure that the College continues to provide a full CMC experience to all students. Derived from the *CMC Strategy*, which critically evaluated the College's future, the Campaign will focus on three core principles to empower CMC:

Honoring Our Leadership Mission

Expanding Student Opportunities

Preparing Leaders Through Integrated Sciences

## REALIZING OUR VISION

With our founding mission as our cornerstone and the *CMC Strategy* as our roadmap, the Campaign for CMC: Responsible Leadership will make history, surpassing our prior achievement as the largest in the liberal arts, positioning our community for unparalleled success during the final quarter in our first century, cementing our pivotal role in higher education at the intersection of liberal arts and leadership, and expanding opportunities for a new generation of emerging scholar-leaders.

Our founders had a bold idea: to cultivate responsible leaders. We share a duty and opportunity to sustain their singular vision from our 75th Anniversary through our Centennial in 2046.

*Please join us.*

# The Roberts Campus

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A \$140 million gift from alumnus and Trustee George R. Roberts '66 P'93, will allow CMC to realize its Master Plan and double the campus footprint to more than 150 acres, with the entire area east of Mills Avenue to be known as the Roberts Campus. The gift will build improvements in the central and eastern areas of CMC, including 75 acres east of Claremont Boulevard across from the new Robert Day Sciences Center, set for completion in Fall 2024. With the opportunity to double our campus size, CMC will continue to envision and reimagine how we live, work, and play as a community, while retaining the defining characteristics of our academic, residential, and co-curricular experiences.

- ◆ **THE FIRST PHASE** begins with the Robert Day Sciences Center, home to the new Kravis Department of Integrated Sciences. Designed by world-renowned architectural firm BIG-Bjarke Ingels Group, the iconic facility's open and light-filled, innovative design is a metaphor for conversations between core disciplines and the integrated sciences program.

With a focus on robust residential, academic, and co-curricular spaces, Phase One also includes extension of the current North Mall; new academic and administration spaces; and preparing the 75-acre former gravel pit across Claremont Boulevard for its future park-like setting with athletic and recreational facilities.

- ◆ **DESIGN WILL ENCOURAGE "SOCIAL COLLISIONS"** through main pathways, like malls and transparent structures. Recently, the addition of public art and landscaping improvements have further deepened the intersection of the academic and social experience.
- ◆ **SPORTS BOWL** With the acquisition of the 75-acre former gravel pit across Claremont Boulevard from the existing campus, a newly envisioned, park-like Sports Bowl will be prepared for new athletic fields, starting with baseball, softball, golf, and soccer/lacrosse/rugby. Practice fields and a football track/stadium are also planned.

## 75

Acres in the Roberts Campus, doubling the campus footprint

## 3

Main "malls" designed to encourage social collisions and engagement



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# ROBERTS CAMPUS



With the opportunity to double our campus size, we will continue to envision and reimagine how we live, work, and play as a community, while retaining the defining CMC characteristics in our residential and co-curricular experiences.

## PHASE 1

The Roberts Campus begins with Robert Day Sciences Center, an iconic facility, home to the new Kravis Department of Integrated Sciences and further expanding CMC's commitment to preparing future leaders. Designed by world-renowned architectural firm BIG-Bjarke Ingels Group, the center's open and light-filled design is a metaphor for conversations between core disciplines and the College's innovation of undergraduate sciences education.

Fulfillment of CMC's priorities for robust residential and co-curricular spaces continues with additional Phase One projects to extend the current North Mall to include academic and administration spaces, and the creation of a park-like setting east of Claremont Boulevard as a new home for athletics and recreational facilities.

Campus growth in future phases will focus on other elements of the Roberts Campus, including:

**A Diagonal Mall** connecting the Robert Day Sciences Center to Roberts Pavilion, with the opportunity for adjacent academic and administration buildings;

**A Commencement Green** to provide a beautiful and accessible space for graduation and other special events;

**A South Mall** from Roberts Pavilion to the Sports Bowl, with safe passage over Claremont Blvd;

**Expansion of the student apartments** to further enhance the Senior Year experience;

**Continued development of the Sports Bowl**, with additional opportunities for competition and play; and

**A new aquatics center** on the southeastern portion of the Sports Bowl.

